# COVID-19 and its Impact on Industrial and Employment Law, Awards and Enterprise Agreements

JOSEPH D'ABACO BARRISTER 5 MAY 2020

## Variations to specific Awards

- 1. Hospitality (Industry) General Award 2010
- 2. Restaurant Industry Award 2010
- 3. Clerks Private Sector Award 2010

# Hospitality and Restaurant Industry Awards

- 1. Hospitality Award covers hotels, caterers, function centres, pubs and serviced apartments.
- 2. Restaurant Industry Award covers restaurants and cafes.
- 3. Hospitality Award variation effective 24 March 2020; Restaurant Industry Award – variation effective 31 March 2020.
- 4. Variations only operate until 30 June 2020 (however, that date may be extended on application).

## Effect of the Variations

**Duties of Employees** 

- 1. Employees can be directed to perform duties outside the scope of their classification level i.e. enhance workplace flexibility. Provided that:
  - a) Duties are within employee's skills and competency;
  - b) Duties are safe and employee is licensed and/or qualified to perform those duties;
  - c) Higher duties allowances payable (if duties are in a higher classification than employee's normal classification).

# Effect of the Variations

Reduction of employee hours of work

- 1. Full-time employees (38 hours per week):
  - a) Hours of work can be reduced to a minimum of 22.8 hours per week (i.e 3 working days);
  - b) Only paid for hours worked.
- 2. Part-time employees (working less than 38 hours per week):
  - a) Hours of work can be reduced to a minimum of 60% of their regular part-time hours of work;
  - b) Only paid for hours worked.
- 3. Consultation
  - a) Employers are obliged to consult with employees affected and United Workers Union (if employer is aware that employees are members) <u>before</u> issuing direction to work reduced hours.
- 4. Accrual of leave entitlements
  - a) Entitlements to annual leave and personal leave <u>continue</u> to accrue at employee's regular hours of work i.e. <u>not</u> based on the reduced number of hours worked.

# Effect of the Variations

Annual Leave

- 1. Employers can <u>direct</u> employees to take annual leave on 24 hours notice. Ordinarily, annual leave is taken at times agreed between employer and employee.
- 2. Annual leave at half pay
  - a) Employer and employee can <u>agree</u> to take annual leave at half pay increases flexibility and period of income for an employee not working.

### **Clerks Award**

- 1. Covers a multitude of employers in different industries in respect of employees engaged in clerical and administrative duties.
  - a) <u>Not</u> managerial employees
- 2. Variation effective 23 March 2020.
  - a) Operative until 30 June 2020 (again, may be varied on application)
- 3. Effect of the Variations:

#### Working from Home

- 1. Employees may be directed to work from home.
- 2. If employees are directed to work from home and do so:
  - a) Part-time and casual employees can be rostered to work a minimum shift of 2 hours (ordinarily, 3 hours clauses 11.5 and 12.4 of Award);
  - b) Full-time employees: employer and employees can <u>agree</u> to increase the spread within which ordinary hours can be worked (to provide increased flexibility);
    - i. Ordinarily 7:00am to 7:00pm (Monday-Friday), 7:00am to 12:30pm Saturday;
    - ii. Can be varied to 6:00am to 11:00pm (Monday Friday);

### **Clerks Award**

Temporary reduction in ordinary hours

- 1. Any reduction in ordinary hours must be <u>agreed</u> between the employer and full-time and part-time employees in the workplace.
  - a) Employer <u>cannot</u> simply direct employees to work reduced hours.
- 2. At least 75% of full-time and part-time employees must agree to any reduction in ordinary hours.
  - a) Reduction permitted to a <u>minimum</u> of 75% of the hours ordinarily worked by the full-time and parttime employees.
- 3. A vote must be conducted.
  - a) Notification requirements Australian Services Union (if employees are members) and Fair Work Commission must be notified of any vote;
  - b) Procedural requirements must be satisfied.
- 4. Accrual of annual leave and personal leave entitlements.
  - a) Accrue based on ordinary hours worked by full-time and part-time employees <u>not</u> the reduced hours worked.

### **Clerks** Award

#### Annual Leave

- 1. Employer may <u>direct</u> employees to take paid annual leave. Ordinarily, annual leave taken at times agreed between employer and employee, with exception of annual shut downs etc.
- 2. Employer and employees can agree to take annual leave on half pay.
  - a) Increased flexibility provide for some income over a longer period of time.

# Variation of 99 Modern Awards

- 1. FWC, of its own initiative varied 99 modern awards effective 8 April 2020.
- 2. Variation applies to almost <u>all</u> employees in Australia covered by awards.
- 3. Variation provides for:
  - a) Unpaid pandemic leave;
  - b) Annual leave at half pay.

#### Unpaid Pandemic Leave

- 1. Employees can take up to 2 weeks unpaid pandemic leave if:
  - a) Employee is required by government or medical authorities, or acting on medical advice, to self-isolate; or
  - b) Prevented from working due to COVID-19 measures.
- Unpaid Pandemic Leave counts as <u>service</u> for all entitlements such as annual leave, personal leave etc.
  Annual leave at Half Pay
- 1. Employer and employee may agree to take annual leave at half pay:
  - a) Agreement must be recorded in writing;

### **Observations**

- 1. The variations are very much 'tinkering at the edges'.
- 2. For small/medium-sized employers in the private sector who have experienced a drastic effect on their business because of COVID-19, the variations are of limited assistance.
- 3. May be some assistance to larger employers, to accommodate a small disruption to their business because of COVID-19.

# Variation of Enterprise Agreements

- 1. An employer may request employees covered by an enterprise agreement to approve the proposed variation at a vote s.208 *Fair Work Act 2009* (Cth):
  - a) The approval can be sought at a ballot, or electronically;
  - b) Variation takes effect when a majority of employees who cast a valid vote approve of the variation s.209(1) FW Act.
- 2. Ordinarily, employees must have access to the proposed variation for at least 7 calendar days before they can vote on it s.180(4) FW Act. This period is known as the "access period".
- 3. Effective 17 April 2020, the "access period" has been reduced from 7 days to 1 day Fair Work Amendment (Variation of Enterprise Agreement) Regulations 2020.
  - a) The reduction of the access period is for a period of 6 months expires 16 October 2020.

# Variations of Enterprise Agreements

- 4. FWC must still approve the variation for it to have effect.
  - a) The existing requirements for approval of an enterprise agreement apply;
  - b) Critically, FWC must still be satisfied that the BOOT (Better Off Overall Test) is satisfied;
  - c) <u>Cannot undermine existing Award terms and conditions.</u>
- 5. May be useful to employers to obtain agreement from employees as part of a "quid pro quo" to maintain their employment and not retrench staff. e.g.:
  - a) Defer wage increases provided in enterprise agreements;
  - b) Alter spans of ordinary working hours;
  - c) Provide for specific workplace changes required by employer as a result of COVID-19 e.g. manning levels; increase flexibility of duties which employees can perform; shorten minimum engagement periods.

# Stand Down

- 1. Traditionally, awards and agreements contained 'stand down' provisions.
- 2. Enabled employers to require employees not to attend work (and not required to pay employees) if the employee could not be 'usefully employed' for a variety of different reasons:
  - a) Industrial action;
  - b) Breakdown of machinery or equipment;
  - c) Stoppage of work for any cause 'for which the employer cannot reasonably be held responsible'.
- 3. Now, enshrined in legislation s.524 *Fair Work Act 2009* (Cth).
  - a) However, if an employment contract/enterprise agreement contains a stand down provision it applies, rather than s.524 (s.524(2) FW Act).

# Stand Down

- 4. For employer to stand down employees because of COVID-19, two requirements must be satisfied:
  - a) First employee cannot be 'usefully employed'. A question of fact. If there is some work which employee can perform then can be usefully employed.

See Townsend v General Motors Holden Ltd (1971)17 FLR 330

Australian Iron & Steel Ltd re: Stand down of Bricklayers (No.1) (1972) AR (NSW) 285

- i. Simply because it is convenient/suits employer not to require employee to work is not sufficient
- b) Second a cause for which the employer cannot reasonably be held responsible.
  - i. Generally accepted any Government direction to cease trading/ make trading economically non-viable will be sufficient;
  - ii. However, a mere reduction in work would ordinarily not be sufficient. In these extraordinary times, however, in practice employees are being stood down because of impact on business occasioned by COVID-19.
    - c) FWC may resolve disputes about stand downs see s.526 FW Act

# Stand Down

- 5. <u>In practice</u>: stand downs are being used as an alternative to termination of employment.
  - a) If employment is terminated, notice requirements and obligations to pay redundancy pay (employers with 15 or more employees) apply;
  - b) Redundancy pay: applies if employer wants the job performed by an employee to no longer be performed by anyone;
    - i. Elimination of positions due to reduction of work classic redundancy situation;
    - ii. Employer may apply to FWC to have obligation to pay redundancy pay varied based on incapacity to pay s.120 FW Act;
      - A high threshold few applications succeed;
      - Must establish incapable of paying high debt levels, poor trading conditions insufficient.